

LEADING HIGHLY CTIONING TEAMS

Teambuilding Activities for Everyone



John Jones, PMP®, CGCIO ™ | PMI Global Insight Team 18 MAY 2024



Teams face each other:

Team A – check out Team B

Team A – turn around

Team B – Change as many things as you like...

Team A – turn around and figure out what's changed!



LEADERS NEED THREE KINDS OF FOCUS

Data source: @tnvora | Infographic design by @agrassoblog for educational and motivational purposes



INNER

focus

Ability to monitor your own thoughts, feelings & emotions

BASIC FOR INTUITION AND DECISION MAKING



OTHER

focus

Ability to empathize with others

BASIC FOR ALL RELATIONSHIPS AND TEAMWORK



OUTER

focus

Ability to understand larger forces or systems

BASIC FOR STRATEGIC THINKING

HOW TO IMPROVE?

To improve INNER FOCUS
Practice Mindfulness

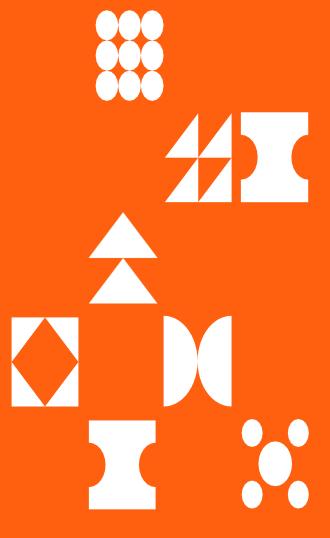
To improve
OTHER FOCUS
Ask for feedback

To improve
OUTER FOCUS
Seek guidance from someone
whose abilities you admire



SOME TOOLS TO
ADDRESS THE 'INNER'
ASPECT...
CONTINUOUS
LEARNING IS VITAL





DISC: DISCOVERING YOUR BEHAVIORAL STYLE



Dominance

influence

Steadiness

Conscientiousness





Purpose

First and foremost, DiSC profiles are about self-knowledge and communication. They are designed to help improve communication and cooperation in your workplace, boost the performance of teams, and improve the effectiveness of leaders and managers.

DiSC profiles provide a common language that people can use to help better understand themselves and their colleagues and then use that knowledge to adapt their behaviors and improve relationships.



https://discpersonalitytesting.com/free-disc-test/



Dominance

A person primarily in this DiSC quadrant places emphasis on accomplishing results and "seeing the big picture." They are confident, sometimes blunt, outspoken, and demanding.







Influence

A person in this DiSC quadrant places emphasis on influencing or persuading others. They tend to be enthusiastic, optimistic, open, trusting, and energetic.



Steadiness

A person in this DiSC quadrant places emphasis on cooperation, sincerity, loyalty, and dependability. They tend to have calm, deliberate dispositions, and don't like to be rushed.







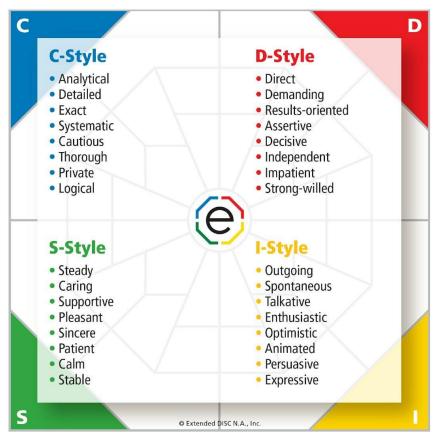
Conscientiousness

A person in this DiSC quadrant places emphasis on quality and accuracy, expertise and competency. They enjoy their independence, demand the details, and often fear being wrong.



Facts Details NO Emotions Patient Diplomatic

> Personal Amiable Polite Clarify



Bottom Line Brief Focused No Gen'i Solutions

Share Allow chat Positives No details Don't interrupt Following
intro's –
discuss likes
& dislikes.

Classify yourselves into 2-3 subgroups.

No negative, prejudicial, discriminatory judgements.

Can be "night owls" or "sushi lovers".

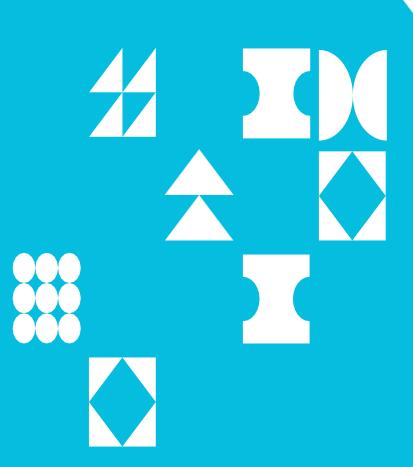
Pigeonholing someone = stereotyping which is subjective and unhelpfully judgmental! Timed puzzle completion; some pieces are with the other groups... commence Operation Strategic **Negotiation!**

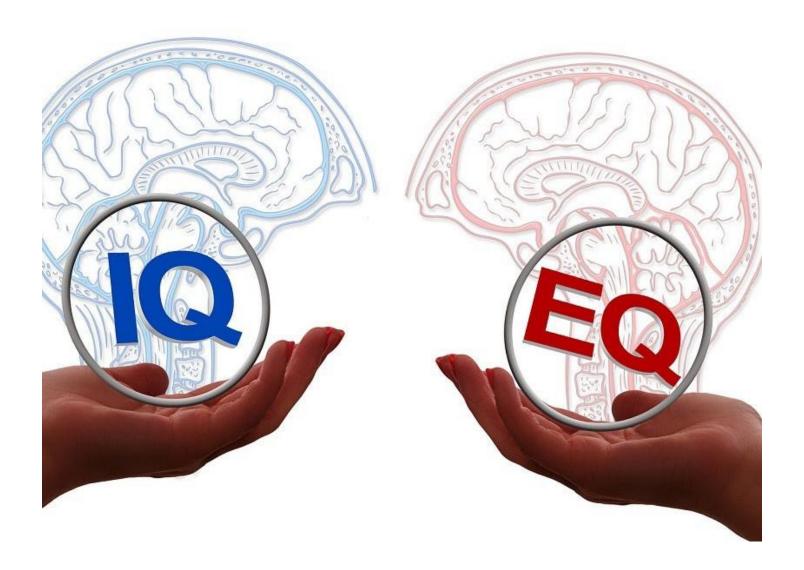
Complete your puzzle BEFORE the other groups; come up with your own method of convincing other teams to relinguish the pieces you need...

Barter,
exchange
teammembers
, donate time
to another
team...you
MUST do this
as a group!



AND NOW, THE
"OTHER" ASPECT...
UNDERSTANDING
YOUR TEAM







IQ vs. EQ (or EI)

Intelligence

Academic focused
Testing w/calculated results
Nature vs. Nurture debate
Narrow compass
Do well in school, financially
and healthier

Emotional

Measure of ability to perceive, control, evaluate, express
Strong leadership potential
Can be taught...
"All learning has an emotional

base." - Plato



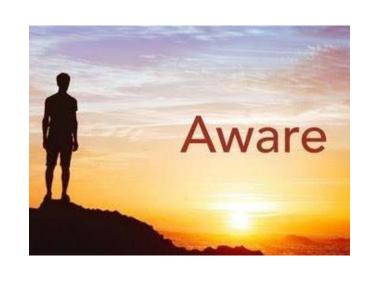
Self-awareness

Self-regulation

Motivation

Empathy

Social skills



Highly conscious of your own emotional state (even negative)

Identify and *understand* your feelings

Creates self-confidence



EQ ASSESSMENT



Source: Emotional Intelligence Quiz (talenttransformation.com)

EQ Assessment:

Grab a paper or open notebook/Word and make a vertical list from 1-20 ... we are going to take a 20 question assessment

- 1. X
- 2. X
- 3. X

You're going to fill in the X's....but we need to keep your responses associated to the 1-20~#'s



- ____1. I am aware of the physical reactions
 (twinges, aches, sudden changes) that signal
 a "gut reaction."
 ____ 2. I readily admit mistakes and apologize.
 ____ 3. When I feel angry, I can still stay composed.
- ____ 4. I generally have an accurate idea of how another person perceives me during a particular interaction.
- ____ 5. In assessing a situation, I look at my biases and adjust my assessment accordingly.



6. I can keep going on a project, despite obstacles. ___ 7. I can engage in an interaction with another and pretty well size-up that person's mood based on non-verbal signals. ___ 8. Others feel encouraged after talking to me. 9. I consider my "emotional temperature" before I make important decisions. 10. When I feel a strong impulse to do something, I usually pause to reflect and decide whether I really want to act on it.



11. I can deal calmly, sensitively, and
proactively with the emotional displays of
others.
12. I can identify the emotion I am feeling at
any given moment.
13. I am able to honestly say how I feel without
getting others upset.
14. I can show empathy and match my feelings
with those of another person in interactions.
15. I think about the emotions behind my actions.



16. I am respected and liked by others, even
when they don't agree with me.
17. I watch how others react to me to understand
which of my own behaviors are effective and
which are not.
18. I am good at managing my moods, and I
refrain from bringing negative emotions to work.
19. It's easy to understand why other people feel
the way they do.
20. I can effectively persuade others to adopt my
point of view without coercing them.



Self-Awareness	Self-Management
1	3
5	6
9	10
12	13
15	18
Total	Total
Social Awareness	Relationship Management
4	2
7	8
14	11
14 17	11 16

Your score on these four components of Emotional Intelligence can range from a low of 5 to a high of 25.

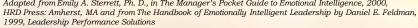
Any component where your score is below 18 is an area in which you could improve.



Emotional Intelligence is learnable and developmental.

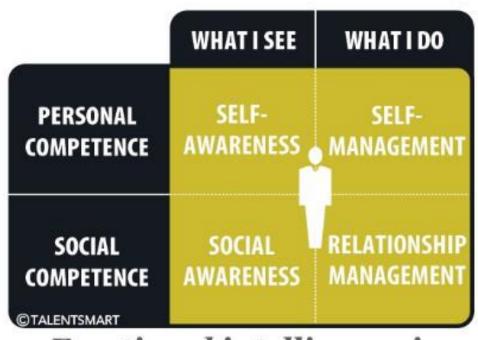
Use feedback from others, mentoring within your organization or friendship circles, and books and seminars to develop in those areas.







EI, IQ and Personality are different



Emotional intelligence is made up of four core skills.



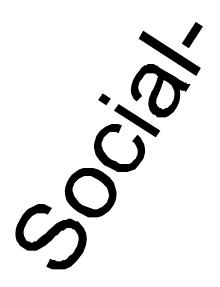
Awareness:

- Introspection
- Assessment(s)
 - What motivates you
 - What triggers you

Management:

- Stay flexible
- Stay in control





Awareness:

- Tune in to your team members
- What makes them tick

Relationships:

- Interactions
- Conflicts

SPEED!

HANDS!

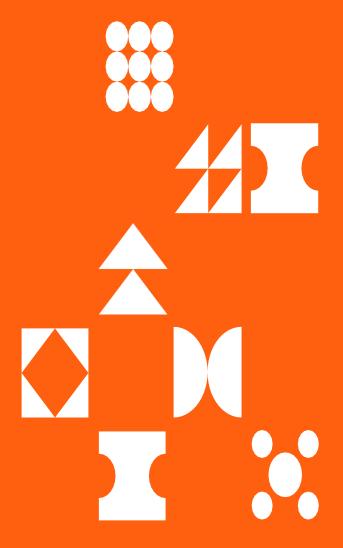
TEAM!



AND FINALLY, THE 'OUTER' ASPECT...
ARE YOU WATCHING?



Leading Highly FUNctioning Teams





Ambition is discrete

Change is necessary

Optimism is contagious



Influence and Mentoring



INFLUENCE IS THE ABILITY TO PERSUADE OTHERS



COACHING AND MENTORING IS THE INTEREST IN HELPING OTHERS HONE THEIR SKILLS AND ABILITIES



Staying In Control

Know	your values (ETHICS)
Hold	yourself accountable
Practice	calmness





Understand YOUR OWN strengths and weaknesses

Keep a journal (document thoughts)

Slow down (understand & manage emotions)

Assessments (color, social style, etc.)



Inspirational Leadership

Conflict Management is the ability to de-escalate and resolve conflicts

Teamwork is working with others toward a shared goal



"When people are financially invested, they want a return.

When people are emotionally invested, they want to contribute."

~ S. Sinek





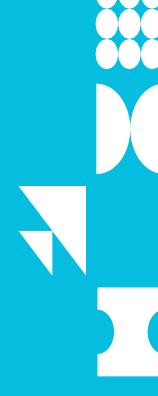


WHAT WILL YOU MAKE CHANGE FOR YOU THIS NEXT YEAR?



John Jones, PMP®, CGCIO ™ johndjonesjr@gmail.com





Move Tennis Balls

Race against the clock to retrieve and move as many tennis balls from one bucket to another, without using your hands or arms.

Time limit: 5 minutes

- Team designates ONE PERSON who can touch the tennis balls.
- The chosen person may not cross the start line AT ANY TIME during the challenge.
- The remaining team members must move the tennis balls to the finish line without touching the balls with their hands or arms at any time.
- Team members other than the person assigned the job who touch a tennis ball with their hands or arms once you have started the challenge must leave the game and watch from the side.

READY.....GO!



Hope to see you there!



How to obtain PDUs for this session:

- Scan this QR code to the Mentimeter Survey
- 2. Enter Your Name
- 3. Complete the Presentation Evaluation

If you are having issues with scanning the QR code, then either use the URL listed below or see the session facilitator or registration desk for assistance.

URL: https://bit.ly/44J8WQs





